



Ukraine - the Netherlands Urban Network

YEAR REPORT 2025

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1. Foreword

The year 2025 became a moment for UNUN to slow down and reassess our direction. With limited capacity within our team and the rapidly changing global context surrounding Ukraine, we recognised the importance of taking time for reflection and thoughtful restructuring.

As the needs of Ukrainian professionals evolved and many had already established themselves abroad, the types of requests we received began to change. At the same time, shifts in funding priorities meant that existing mechanisms were no longer as well aligned with organisations like UNUN. These developments encouraged us to pause and reconsider how we can create the most meaningful and sustainable impact with minimum means.

Balancing UNUN alongside the full-time commitments of our team also highlighted the need to carefully evaluate how we use our volunteer time, energy, and resources. This period, therefore, became an opportunity for deeper reflection, both on our role in a changing world and on how we can best contribute with the capacity we have.

While this meant progressing at a slower pace, we still managed to make some important steps toward our mission.

This year, we continued to strengthen professional connections between the Dutch and Ukrainian spatial design communities, sharing and developing new knowledge together with our partners.

We would like to thank the entire team that has been working this year on a voluntary basis.

2. About the Organization

2.a Mission & Vision

Beginning in 2022, we embarked on the journey to establish UNUN, fueled by the passion of countless volunteers and partner organizations. With a commitment to operate ambitiously, we crafted a clear mission, vision, and strategy that define who we are and guide us toward an impactful future.

PEOPLE (who)

UNUN, Ukraine-Netherlands Urban Network is the platform of Ukrainian and Dutch based spatial professionals working on the sustainable reconstruction of Ukraine.

MISSION (why)

UNUN believes in a sustainable, inclusive and resilient Ukraine as a driving force for transition within the EU

VISION (what)

The aim of UNUN is to facilitate a bilateral exchange of knowledge and foster long-term connections between Ukrainian cities, Ukraine and international urban professionals.

STRATEGY (how)

UNUN grows and maintains a strong professional network, builds capacity through events and educational programs, and inspires innovation through a think tank.

2.b Core Values

1. Ukrainian reconstruction projects should all consider sustainability, inclusivity and resilience to Build Back Better.
2. International experts and organizations involved in Ukrainian recovery should work with Ukrainian colleagues on equal terms to avoid 21st century colonialism.

3. The recovery projects should focus not only on immediate results but also strategic planning and building knowledge and capacity in Ukraine.

2.c History & Background

After the start of the full-scale Russian invasion in Ukraine, many architects and urban professionals were seeking a way to help professionally. This is why the first networking events and panel discussions in the spring-summer of 2022 gathered every time up to 100 participants. It became a platform for professional Ukrainian community in the Netherlands as well as Dutch individuals and organizations to express their support to Ukraine or find the way they could actively contribute.

We began with networking and supporting displaced Ukrainian colleagues in the Netherlands. Over time, we expanded to include knowledge sharing and capacity-building initiatives. In the past year, we took a further step into knowledge production through our Think Tank activities.

For nearly two years, we operated as an initiative supported by major Dutch institutions. On June 6 2024, we officially became an NGO, Stichting (Foundation) Ukraine – Netherlands Urban Network. In 2025, we have received ANBI status.

3. UNUN Impact

3.a Key points (impact statistics)

In 2025 UNUN has managed to maintain its activities and impact while maintaining a relatively small team.

The team has worked on 3 major vectors: Networking, Capacity Building and Think Tank. In 2025, we organized the following activities:

Results networking:

- Organised 2 studio visits with a total of 40 participants;
- 1 networking event (BBQ) for 50 people;
- Participated in 6 conferences organised by others
- Information session on international financing options for reconstruction projects in Ukraine by RVO
- Information session at EBRD

Knowledge Hub & Education:

- 2 Urban Dialogues for 40 participants in Lviv; organisation
- Collected donations of 600 kg of books on spatial design
- Symposium on Culture Erasure by Independent School for the city, facilitation.
- Panorama Ukraine Website; building
- Ukraine on the agenda of the BUAS educational program with Vereniging Deltametropool
- Joint KhSA and BUAS educational program, attempt
- Workshop Kherson-Umea; preparation, failed due to travel restrictions

Think Tank

- A powerhouse of the collective Panorama Ukraine project (management, methodology, content)
- Urban Dialogues exhibition in Lviv, co-curated with IABR and Urban Reform on behalf of the Dutch Ministry of Foreign Affairs and the Dutch Embassy in Ukraine.

- Venice Biennale workshop;with Circularity On The Edge, ReThink, EEN Ukraine, CRa.
- Lead Masterplanning cluster of RVO Ukraine Water Partnership.
- Advocate for strategic and integrated planning on the national and international level.
- Set up the basis for the sequel to the “Rebuilding a place to call home” symposium at PBL.

Operational

- Marketing strategy, draft
- New graphical identity, draft
- Received ANBI status
- Changed address and bank account

Besides that, UNUN went through Some internal changes in the team, and communication.

In the next year UNUN board will continue working on the same 3 directions: Networking, Knowledge Hub & Education and Think Tank.

3.b Success stories (case studies, testimonials)

Urban Dialogues exhibition in Lviv

Yana Kryvobok Dutch Embassy in Ukraine

Dear UA and NL teams,

I would also like to congratulate everyone on the opening of the exhibition. The exhibition turned out to be modern, stylish and inspiring.

Thank you for all your work and efforts. I would also like to convey the words of gratitude from the Minister of Foreign Affairs of the Netherlands Caspar Veldkamp and his team, although his visit to the exhibition was short, he enjoyed it very much.

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3.c Networking

We brought people together through a varied range of events, from symposiums and forums to conferences, seminars, workshops, and studio visits. Our events are aimed to engage and inform professionals, students, and members of the general public. We also provide vibrant networking opportunities and promote connections within the urban and architecture community, encouraging collaboration and the sharing of knowledge. In addition to meetings, we created a digital arena on LinkedIn to share ideas and increase synergy.

Studio visits



Studio visits, initially organized by UNUN at the initiative of Tijn van de Wijdeven and with the support of the Nieuwe Instituut, have become a significant part of the networking program. Through office visits, special tours, and small workshops in Dutch architectural studios, participants can learn more about design approaches and working methods, and establish connections with colleagues. These studio visits also provide displaced Ukrainian professionals with a chance to find employment and join international architectural teams.

2 Companies were visited in 2025: Kickstad, Felixx; with 20 participants in total

We see that this event format needs a revision in the next year.

While participating in the Toekomst Parade, organised by the College van Rijksadviseurs (CRa) at Madurodam, UNUN presented *Panorama Ukraine* to an audience of more than 300

professionals from across the Netherlands. Together with Saskia van Stein (IABR), Pavlo Gorokhovskiy (CRa/UNUN) and Saskia Naafs (CRa), we used the event to share Ukrainian perspectives on future spatial challenges, connect them to Dutch discussions on design and resilience, and strengthen UNUN's professional network.



Networking Event

The networking event has always been one of the most anticipated gatherings in our community, and this year was no exception. It provided a fantastic opportunity for displaced Ukrainian

professionals and students to connect and feel a sense of belonging after their journeys from various parts of the Netherlands.

UNUN BBQ



In 2025, we decided to step away from our usual content-heavy events and create an opportunity for our network to reconnect in a more informal setting. During the summer, we organized a community barbecue, bringing together partners, collaborators, and friends of the organization. After a demanding period marked by numerous conferences, lectures, and professional events, participants appreciated the chance to meet without a formal agenda and strengthen personal connections. The warm summer weather naturally shaped the format, creating a relaxed atmosphere that encouraged conversation, networking, and renewed collaboration.

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3.d Knowledge Hub & Education UNUN is committed to advancing education in spatial planning through dynamic programs developed in partnership with universities and institutions. We offer a range of courses, workshops, and learning opportunities to enhance skills and knowledge in the field.

For example an online course was developed in collaboration with TU Delft (Tools for post-conflict urban recovery, freely available online) to address spatial options for integrated urban recovery in post-conflict settings. [Course link.](#)

Working on capacity building for Ukrainian municipalities, we developed a series of online urban development lectures for Ukrainian communities along with a series of webinars in collaboration with VNG International. Workshops on educational subjects have previously been held in collaboration with Breda University, as well as participation in the TU Delft Extreme course. All recordings are available on our [YouTube page.](#)

Urban Dialogs



In 2025, we renamed our **DUO Lectures** series to **Urban Dialogs**, reflecting the evolving focus of the project on international exchange and dialogue around urban development. As part of the public program accompanying the *Urban Dialogs* exhibition, we organized two events in Lviv in a hybrid format, bringing together Dutch and Ukrainian experts. The discussions fostered cross-border knowledge sharing and professional exchange. One event was held entirely in person in Lviv, while the second combined an in-person and online speakers, demonstrating the flexibility and accessibility of the format while maintaining a dynamic and engaging dialogue.

In 2025, we organized 2 Lectures with 40 participants in total.

1. Urban Dialogs (Saskia van Stein and Gerjan Streng in Lviv)
2. Urban Dialogs (Francesco Veenstra and Anton Kolomeyetsev)

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ArchLibrary for Ukraine



We're thrilled to continue our ArchiLibrary project, collecting architectural, landscape design, and urbanism books for Ukrainian universities and libraries. After the success of the first iteration, we received lots of positive feedback. Thanks to the incredible support of our community, we're continuing to gather valuable books, and another shipment is almost ready to go!

A special shout-out to the very kind and generous Harry Harsema of Publisher Blauwe Kamer, as well as Jannemarie de Jonge, former Government Advisor for Landscape at CRa, for their immense support. With the help of UNUN's Pavlo Gorokhovskiy and our amazing volunteers Tanya Rumilets and Tetyana Bigus we've been able to collect wonderful books and ensure they find a meaningful new home.

But we're not done yet! If you or your organisation have books to contribute or would like to assist in any way, we'd love to hear from you. Let's keep building a brighter future for education and design in Ukraine!

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Symposium on Culture Erasure

Facilitate the Independent School for the city in creating Symposium on Culture Erasure including finding speakers, choosing case studies, understanding the local context, and recruiting participants. During the closure of the program, UNUN contributed with the lecture on "The power of a network" in our field.



3.e Think Tank

We support research and development in spatial planning, by funding research projects and facilitating collaboration between academics, architects, urban planners and other stakeholders. This helps to generate new knowledge and insights that can be shared with the wider community. As part of the long-term Panorama Ukraine project.

Urban Dialogues exhibition in Lviv



From April 13 until June 13, 2025, Panorama Ukraine presented its first results in the exhibition 'Urban Dialogues: Ukrainian and Dutch design visions for building better futures' in the Lviv Mobility Center, in Lviv, Ukraine. This exhibition is a joint effort by Ukrainian and Dutch architects and urban designers to work towards inspiring and hopeful visions for the future of Ukraine.

Shortly after the full-scale Russian invasion of Ukraine, Dutch and Ukrainian designers came together to start plan the reconstruction of Ukraine. For the first time, the ongoing Panorama Ukraine project will be unveiled, showcasing innovative ideas in essential areas such as water management, sustainable neighborhoods, and energy production. These, and other societal topics which need futures exploration like agriculture or viable ecosystems, all have spatial ramifications and are thus the domain of architects and urban planners.

Although Ukraine faces the consequence of the full-scale invasion, both Dutch and Ukrainian contexts are met with fundamental transitions of systemic nature such as climate change. By addressing this, today's challenges can become an opportunity for structural (spatial) improvements in the coming decades.

The exhibition consists of three parts: Panorama Ukraine, Panorama the Netherlands, and Designing the Netherlands: 100 Years of Past & Present Futures. Combined these domains allow for regenerative futures and are the building blocks for new and integral visions towards repair, reconstruction and desirable (human) livability.

Initiated by the Embassy of the Kingdom of the Netherlands in Ukraine, the exhibition aims to support Ukraine's rebuilding efforts, urban development, and foster collaboration between Ukrainian and Dutch architects. Through guided tours, lectures and workshops, this exhibition is an open invitation to start imagining and building a better tomorrow. Minister Casper Veldkamp (The Netherlands) and Minister Andri Sybiha (Ukraine) attended this exhibition.

'Urban Dialogues: Ukrainian and Dutch design visions for building better futures' is initiated and supported by the [Embassy of the Kingdom of the Netherlands](#) in Ukraine. The exhibition is

organized by [Ukrainian Netherlands Urban Network](#), [International Architecture Biennale Rotterdam](#), [Dutch Board of Government Advisors](#), [Deltametropolis Association](#), [Urban Reform](#), [Lviv Mobility Center](#), [Lviv Municipal Art Center](#).

In one month the exposition visited approximately 500 visitors

Venice Biennale workshop: with Circularity On The Edge, ReThink, EEN Ukraine, CRa.
Workshop Circular threads

As part of the 2025 Venice Architecture Biennale, UNUN contributed to *Circular Threads*, a two-day workshop developed as an interactive extension of the *Circularity on the Edge* installation. Together with ReThink, EEN Ukraine, the College of Government Advisors and Circularity on the Edge, we brought together architects, designers, researchers, planners, policymakers and circularity experts from Ukraine and across Europe and beyond (Poland, Switzerland, Italy, The Netherlands, France, the UK, the USA).

Through workshops, an interactive game and panel discussions, participants explored how material reuse, adaptability, modularity, bio-based solutions and new governance and business models can contribute to more circular approaches to Ukraine's recovery. UNUN contributed particularly to the governance perspective, while helping connect Ukrainian and international professionals and facilitate an exchange of knowledge and practices.

The workshop strengthened UNUN's international network and provided new insights into how circularity can move from individual design solutions towards broader systems, partnerships and governance frameworks. At the same time, it offered a platform for Ukrainian expertise and the realities of reconstruction to inform the wider international architectural and design discourse.

Circularity on the Edge: Kateryna Lopatiuk, Herman Mitish, Yana Buchatska, Oleksandr Sirous, Orest Yaremchuk, Roman Puchko, etc.

Circular threads: Business Models - Svitlana Usychenko^[PDF]; Governance - Pavlo Gorokhovskiy; Digital Tools - Kateryna Lopatiuk^[PDF]; Cultural and Social Impact - Nata Fadeeva; Support - Roman Puchko, Lian Blok



Lead of the Masterplanning cluster of RVO Ukraine Water Partnership.

As the spokesperson for the RVO Ukraine Water Partnership Masterplanning Cluster, Elena Chevtchenko joined the other cluster spokespersons in a constructive worksession at the European Bank for Reconstruction and Development in London in November 2025. During the session, we learned how EBRD structures their Ukraine cooperation and we have presented our cooperation

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projects which were made possible by RVO. Possible cooperation and synergies were discussed which will be further explored in the future.



3.f PR and Communications

To keep our network involved ,we communicate regularly about our activities and events. Our main Communication channels are: LinkedIn, Instagram, email newsletters, events & presentations, YouTube and Facebook.

2024 statistics

Platform	Link	Followers	Posts/Letters/Videos
Instagram	https://www.instagram.com/unun.nu/	1167	132
LinkedIn	https://www.linkedin.com/company/unun-nu/	704	115
YouTube	https://www.youtube.com/@unun_nu	41	18
GetResponse	https://unun.getresponsewebsite.com/	473	14
Facebook	https://www.facebook.com/unun.ua.nl/	19	automatically repost from Instagram
Website	https://unun.nu/	no data available (don't have Google analytics)	

UNUN was mentioned multiple times on diverse media and had a stage on various public events.

Participating in events organised by other organisations

- International Skills Alliance for Ukraine in practice, Den Hague, the Netherlands



- ABBA Association, Beyond Borders, Utrecht, the Netherlands



Integrated Water Resources Management (IWRM) vision for Kherson region



- Information session on international financing options for reconstruction projects in Ukraine by RVO
- Information session at EBRD



4. Governance

During 2025, both the Management Board and the Supervisory Board experienced changes in their composition and functioning. A new member joined the Supervisory Board, contributing valuable expertise and fresh insights. Furthermore, the Chairwoman commenced maternity leave, requiring temporary adjustments in leadership responsibilities.

4.a Board

Foundation UNUN is based on a two-tier organization for maximum transparency and governance. The management consists of a management board supervised by an independent supervisory board.

Supervisory board members serve on a voluntary basis and do not receive financial compensation.

Management board members receive a remuneration for their work assigned and approved by the supervisory board.

Decisions are made collectively in board meetings, with majority approval required for key policies in accordance with the articles of association and management regulations.

The rules of management are described in the articles of association, the supervisory regulation and the management regulation.

The supervisory board

- Julia Westerveld Soldatiuk | chair | researcher Clingendael institute
- Carola Hein | member | Professor Urbanism TU Delft
- In 2025 Julie Lawson step in as a board member replacing Robert Serry in this role. Julie is a professor at RMIT University and actively provided advice for Ukraine as member of the Recovery Council, Crises Conflict and Recovery Working Group, Ministerial Working Group, and co-author of many reports and presentations including Rebuilding a Place to Call Home and Needs Based Capital Investment.

The management board

- Oleksandra Tkachenko | chairwoman | urban planner Kuiper Compagnons
- Pavlo Gorokhovskiy | secretary | architect College van Rijksbouwmeester en Rijksadviseurs
- Patrick Meijers | treasurer | founding partner-architect Orange Architects
- Elena Chevtchenko | member | urban designer PosadMaxwan

Starting from September, Oleksandra went on maternity leave; during her absence, Pavlo Gorokhovskiy was the acting chairman.

4.b Volunteer & Community Engagement

Everyone in the UNUN team has other permanent jobs and works on this NGO as a side project. On one hand, this gives us the flexibility to continue our efforts even when we lack financial support. On the other hand, it limits our capacity. That is why it is so important for us to collaborate with partner organizations and volunteers. We regularly receive requests from volunteers who want to contribute to our work, and we are very grateful for their interest. As a

small, new organization, we need to be careful in managing these contributions, taking into account our limited resources to effectively coordinate volunteer efforts. Although we would like to include all these people in our activities, up till now, there are 4 people regularly involved in our activities: Tania Vovk – part-time organising our events and taking care of our communication, and volunteers: Nazar Gresko, Tanya Rumilets and Natalia Knyazkova.

To foster a thriving and engaged community, we organize a variety of informal events and workshops that provide members with the opportunity to connect, collaborate, and strengthen their bonds. These gatherings are designed to inspire creativity and build lasting relationships, enriching the overall experience for everyone involved. In response to community interest, we established a LinkedIn group to facilitate professional networking and discussion. However, due to its limited engagement, we ultimately decided to refocus our efforts on creating more interactive and meaningful in-person experiences that truly resonate with our members.

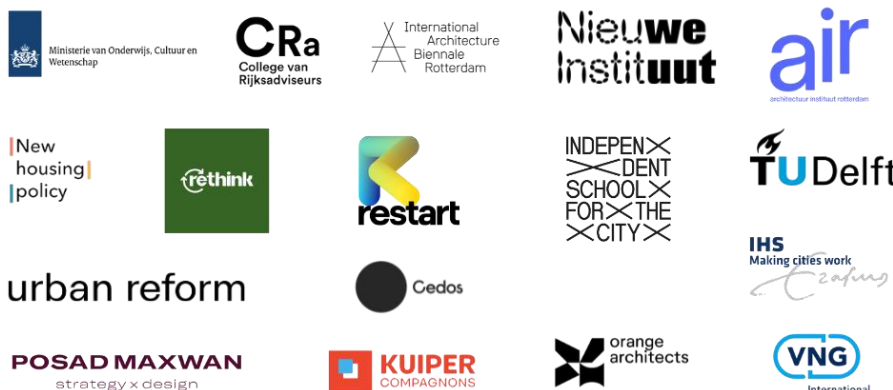
5. Partnerships & Collaborations

5.a Key stakeholders, donors, and funding agencies

Our key stakeholders are Dutch and Ukrainian urban professionals, decision makers such as Ukrainian municipalities.

Donors: OCW (Ministry of Education, Culture and Science), Reynaers Aluminium Nederland

5.b Collaborations with government, private sector, and civil society



Government: Embassy of the Kingdom of the Netherlands in Ukraine, Embassy of Ukraine in the Kingdom of the Netherlands, VNG International, Het College van Rijksbouwmeester en Rijksadviseurs (CRa), Planbureau voor Leefomgeving (PBL).

Municipalities: Vinnytsia, Klesiv, Kherson, Okhtyrka, Drohobych, Voznesensk, Lviv, Breda.

Civil society: International Architecture Biennale Rotterdam (IABR), AIR, Vereniging Deltametropool, Nieuwe Instituut, Urban Reform, Restart, Rethink, CEDOS, Archiprix, New Housing Policy, Ukrainian House Rotterdam, PAX, Open Door Ukraine, Rebuild Green Hackathon, Swiss network, Energy Act for Ukraine Foundation, KNUBA, Co-Haty and Urban Curators,

Private sector: Institute for Housing and Urban Development Studies (IHS) of Erasmus University Rotterdam, the Cultural Heritage Agency of the Netherlands, Drozdov & Partners, GA Architects,



Kotsuba Landscape Architects, Breus, Archimatika, GreenCubator, CEE Bankwatch Network , PosadMaxwan, KuiperCompagnos, West8, One Architects, Felixx, Orange Architects, Bright, KCAP, ZUS, Generation Energy, Fabrication, DNV, StudioSpaceStation, Ben Kuipers, Van Paridon x de Groot landschapsarchitecten, Play the City, ATO-Bel Architects, Architecture Prescription, urbansynergy , Sebastiaan Veldhuisen, Kharkiv School of Architecture.

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6. Financial Overview

6.a Summary of Income & Expenditure

Development of income and expenses

As presented in the income statement, the net result for 2024 amounts €24,734 (2023: €0). To provide insight in the development of the result of 2024, below an outline has been prepared based on the income statement of 2024. Income and expenses are expressed in thousands of € and as a percentage of the net turnover.

2025	€	%
Net revenue	0	100.0
Other operating income	<u>0</u>	<u>2.6</u>
Gross margin	0	102.6
<i>Other operating expenses</i>		
Operational expenses	<u>4.158</u>	<u>76.6</u>
Sum of expenses	<u>4.158</u>	<u>76.6</u>
Operating result	<u>-4.158</u>	<u>26.0</u>
Result	-4.158	26.0

6.b Sources of Funding (Donors, Grants, Partnerships)

In 2025 UNUN did not receive substantial external funding.

Previous initiatives such as Panorama Ukraine were not continued due to changes in the political context in the Netherlands and a shift in funding priorities from cultural and educational programs toward more operational and economic reconstruction programs. UNUN applied for the RVO Ukraine Partnership Facility (UPF) subsidy together with Dutch and Ukrainian partners. The application was not successful. As a result, the organization operated without structural funding during the year.

6.c Breakdown of Expenses (Administrative, Programs, Fundraising, etc.)

UNUN managed its assets in a transparent and responsible manner, ensuring that all income is used to achieve its objectives.

The financial policy is focused on directly allocating available funds to activities that serve the public interest. The foundation aims to maintain a small reserve each year to ensure financial stability and cover unforeseen expenses.

Since the foundation often operates with limited funds, the goal is to maintain a minimum reserve of €15,000, depending on the size of the organization and expected commitments.

Funds were allocated to:

- Management: 0 euro
- Organization (administration, research, and communications): 2.028 euro
- Operations (events, workshops, etc. as described in the activities): 2.130 euro
- Communications (social media, retrieve participants, press etc.): 0 euro

6.d Use of Reserves

Operating Reserve (€15,000)

- This reserve acts as a buffer to cover unexpected expenses and temporary shortfalls.
- The amount of the reserve is evaluated annually and adjusted based on the financial situation and future obligations.

Available Funds

- All remaining funds are directly allocated to the foundation's activities and objectives.
- This includes project costs, operational expenses, and potential investments in growth and sustainability.

6.e Compliance with ANBI financial guidelines

The UNUN Foundation has the ANBI status, meaning it is registered with the Dutch Tax Administration as a Public Benefit Organization (ANBI). This status ensures that tax regulations for Public Benefit Organizations (ANBI) apply regarding donations, inheritance, and tax deductions (income tax and corporate tax). Only organizations officially designated as an ANBI by the Dutch Tax Administration can benefit from tax advantages.

This recognition is also important for supporters of the foundation, as tax-deductible donations for income tax (IB) purposes are only possible when made to a recognized ANBI. A list of ANBI-recognized organizations is available on the Tax Administration's website.

Foundation has been designated as an ANBI; it qualifies for the following tax benefits:

- No inheritance or gift tax is owed on inheritances or donations used for public benefit purposes.
- If an ANBI makes donations for the public benefit, the recipient does not have to pay gift tax.
- ANBIs are eligible for energy tax refunds.
- Volunteers working for an ANBI may, under certain conditions, qualify for a donation deduction.
- Donors of an ANBI can deduct their donations from their income tax or corporate tax.
- To qualify for a periodic donation deduction, the donor and the ANBI must record the donation in an agreement.

To be designated as an ANBI (Public Benefit Organization), the foundation must meet all of the following conditions:

- The foundation must dedicate at least 90% of its efforts to serving the public interest. This is known as the 90% requirement.
- The foundation must not have a profit motive in carrying out its public benefit activities.
- The foundation and those directly involved must meet integrity requirements.
- The board members or policymakers of the foundation may not treat the organization's assets as their own personal assets. There must be a clear separation of assets.

- The foundation may not hold more assets than are reasonably necessary for its work. Therefore, its equity must remain limited.
- Compensation for supervisory board members is limited to expense reimbursements or minimal attendance fees.
- The foundation must have a current policy plan.
- The foundation must maintain a reasonable balance between costs and expenditures.
- Any remaining funds after the foundation is dissolved must be allocated to another ANBI with a similar objective.
- The foundation must comply with administrative obligations.
- The foundation must publish specific information on a website.

7. Looking Ahead

7.a Future Goals & Strategic Plans

Looking ahead, we are focusing on three areas to help the organization grow sustainably:

From ad hoc to structured programs

We aim to further develop the successful project formats we've tested, turning them into recurring programs. This allows us to increase our impact and operate in a more consistent way, while staying true to our mission.

Strengthening the organization

To support future growth, we're strengthening the organization behind the scenes. This includes structuring the team and workload, improving internal processes, and preparing for a smooth transition with changing board members.

7.b Expected Activities and Funding Needs

In 2026, we plan to focus on projects and activities that have proven effective in the previous year, such as studio visits, networking events, book donations, knowledge-sharing activities, symposiums, and Panorama Ukraine. Following an unsuccessful funding application to RVO, we have limited capacity to apply for various grants. Therefore, we plan to concentrate on securing structural funds.

7.c How donors and supporters can continue to help

To continue our work, we need financial support. Donations help us cover essential costs such as organization of diverse activities, locations for events, expert travel and accommodation, and the regular shipment of books to Ukraine as humanitarian aid.

Discounts and in-kind contributions are also very valuable — for example, providing free or reduced rates for recording, transport, accommodation, and venues for activities. These forms of support can significantly reduce our project costs and make our initiatives more sustainable.

Every contribution counts — whether financial or practical.

Would you like to help? Please consider donating or offering services. Contact us directly or unun.nu to learn how you can support.



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